

ESTABLISHED 1991



SCHWEIZERISCHE STUDIENSTIFTUNG
FONDAZIONE SVIZZERA DEGLI STUDI
FONDATION SUISSE D'ETUDES
FUNDAZIUN SVIZRA DA STUDIIS

EXCERPT FROM
THE ANNUAL REPORT 2014

IN SHORT

The Swiss Study Foundation supports students at universities and technical colleges who thanks to their personality, creativity and intellectual skills are expected to perform exceptionally well. The foundation's mission is to encourage young people who are willing and capable of assuming leading positions in all sectors of society. Since its establishment in 1991 the Swiss Study Foundation has already invested 29 million francs in the domestic talent program.

2014

Support and Program

- 660 sponsored fellows, of which 135 in the French-speaking part of Switzerland and in Ticino: 332 women and 328 men
- 15 one-day selection seminars
- 91 new admissions
- 4 summer academies
- 19 multi-day seminars and intellectual tools
- 33 additional educational events
- Support and advice from mentoring professors at the place of study
- Counseling and networking offered by the foundation's head office
- 49 approved applications for financial support
- Approved amount in total: Fr. 116 250
- 30 sponsored fellows were awarded a scholarship
- Scholarships awarded amount to Fr. 568 273 in total

Voluntary staff

- 69 lecturers acting as mentors and 110 assessors
Many of the lecturers in our events and all the members of the Foundation Board and Committees work on a volunteer basis.

Financial Statement

- Expenditure Fr. 2 052 846
- Donations Fr. 2 469 395
- Fund and organization capital Fr. 3 724 169

STRATEGIC GOALS OF THE FOUNDATION BOARD

As a national institution, the Swiss Study Foundation is committed to advance excellence at all universities, technical colleges as well as colleges of education:

- The foundation aligns with a global perspective and positions itself as an internationally connected organization for the promotion of talents.
- In the years ahead the number of students sponsored will grow to 800 (around 0,4% of all students in Switzerland). Therefore, the foundation aims for an annual budget of 3,2 million francs.
- The foundation optimizes the quality of its offerings and thus reinforces its commitment to excellence also in its own activities.



EXCERPT FROM

THE ANNUAL REPORT 2014

COMPREHENSIVE SUPPORT FOR THE BEST STUDENTS

Our country has to compete globally to secure the best talents in education and research. As a national economy without significant raw materials Switzerland has to ensure that it remains at the cutting edge of innovation to sustain its prosperity in the middle and long term. Therefore, the optimal promotion of talent and innovation is of strategic importance for Switzerland. The Swiss education system is designed for the best performance and with its permeability and practical approach it specifically offers opportunities to everyone who is willing to develop their talent through hard work and convert it into professional success. Seven Swiss universities are ranked among the 150 best in the world. At an international level the innovative capacity of companies is exceptional. Effective institutions, a dedicated civil society as well as our openness towards knowledge and innovation have brought sustainable prosperity to Switzerland. The Swiss Study Foundation supports the best students on bachelor and master level.

In the year under review 11 per cent of the young people sponsored studied abroad – a clear indication for the early international orientation of our talents and an important contribution to strengthening the position of our country in a globalized world. With a significantly above-average number of 48 percent almost half of the sponsored students are taking courses in mathematics, information technology, natural sciences and technical sciences (including medicine). The Study Foundation thus specifically makes an important contribution to the MINT-sector with its performance based support program.

In the last year we have continued to maintain a dialogue with the school managements of the universities as well as the universities of applied sciences and teacher education, since we are of the opinion that extraordinary talent must be supported in a targeted and comprehensive manner in all types of universities.

The Swiss Study Foundation is successful and therefore it should be further expanded in the years to come. Nevertheless, in the long run an organization for the promotion of young talent is only viable, if it has a solid financial basis. It is therefore necessary that the federal and cantonal administrations in cooperation with private partners also grant their financial support. This is the only way to ensure that the Swiss Study Foundation can continue to operate its very attractive and cost-effective talent promotion program.

Also in 2014 the Swiss Study Foundation dedicated itself to reaching the objectives set in line with the purpose of the foundation and accounts for its activities in the following. The foundation is in the lucky position of being able to rely on the extraordinary commitment of over two hundred experts who put their abilities and time at the service of our goals. They all – assessors, mentoring professors, lecturers, members of the foundation bodies and financial donors – deserve our sincerest gratitude. The returns for this remarkable civil society effort are many hundreds of sponsored young people who will shape the future of Switzerland in the next decades with their talent, drive and motivation. What more could we ask for?

Would you like to support this fascinating project? The Swiss Study Foundation is continuously on the lookout for ideational and financial support. You are most welcome to contact us! The foundation office is happy to advise you on what is the best option for making your very own personal contribution to this national collaborative exercise.

Prof. Dr. Antonio Loprieno
President of the Foundation
Board

Prof. Dr. Cla Reto Famos
Director



PORTRAIT

Benedict Vischer is currently conducting research at the Max Planck Institute for Comparative Public Law and International Law on the concept of «public».

BORDER CROSSING AS A TYPE OF FREEDOM

Art, religion, philosophy – for Hegel those are the three variations of the absolute mind. For Benedict Vischer it also represents the division of labor in his own family. His father is a priest, his brother an actor and he the thinker; his mother – a skilled translator and maybe the connecting link – unfortunately, died young. The thirty-year old refers to the German philosopher, when asked about his free time and introduces his professional background with «we can make a simple narrative there», he speaks, like a waterfall, in complex, but very precise sentences. But still, the Basel native is not only the analytical person that this sounds like. «I take pleasure in all three of these forms», Vischer says. In art he admires the direct access to the big questions. However, in our discussion the same becomes apparent in his intuitive thoughts.

Practical Philosophy

Today Vischer is working for the renowned Max Planck Institute, holds a degree in philosophy, a master in law and has won numerous academic awards. Thus, the academic high-flyer reads a lot, but reluctantly. «A curious circumstance» his comment. But maybe a coherent one, if one looks at direct dialogue as the primal form of philosophy?

Vischer learnt to discuss the big questions early. For the not so avid reader the father was the first important dialogue partner, who was followed in secondary school by the philosophy teacher and his first major reading: the teenager wrote his graduation paper on the theory of evil in Kierkegaard. Already as a child he spent much time brooding for better or worse, Vischer says. «During my studies at the University of Basel I was surprised that many of my peers did not understand that the main interest of philosophy lies in the fundamental questions of life which all people are confronted with», he says. For him, who was confronted with existential questions at a very early age due to the long and painful parting with his mother, the practical relevance of philosophy for life was a matter of course.

Following an «urge to combine critical thinking with critical action» while he was studying, he became active in the refugee field and gender equality policy; in 2005 he developed a youth project in Basel to promote the discourse on religion. The subsequent law studies at the University of St. Gallen were then «a good basis for verifying philosophical thoughts against reality».

Independent critic

In his dissertation Vischer deals with the concept of public. «How can vital political spaces be created in a post-national constellation?» is one of the central questions of his project.

In summer 2015 he will travel to the US for his LL.M., a trip that was not only motivated by the transnational importance and context sensitivity of common law, but also by the inter-disciplinary orientation of the American law schools. Breaking down disciplinary borders is part of Vischer's work. In Berlin, where he has been living since autumn 2014, he has founded an inter-disciplinary circle named «Philosophy in the Social Context». He is aiming for a distinction in the political and social debates and trying to break through the prefabricated thought patterns of state and foreign, Vischer explains. Thus, he argues for a differentiated view of international law in the NZZ – even among its supporters – and points out that the application of international law in the past was contrary to human rights. The role of trendsetter for constant reflection is sometimes uncomfortable, but Vischer emphasizes the positive aspects: «Ultimately, breaking through barriers increases our freedom.»

Melanie Keim, sponsored by the Swiss Study Foundation, is gathering experience as freelance journalist after her BA in German studies and Philosophy



PORTRAIT

Marie Jenny, holder of the annual grant 2014, is writing a thesis on financial law.

A SWISS WOMAN IN BOSTON – OR HOW TO WIN AN AUDACIOUS BET WITHOUT PRETENCE

One would love to speak with Marie Jenny for hours. Thus, we reluctantly end the conversation held across the Atlantic, which miraculously fitted into her busy time schedule. «The rhythm of life is frantic here.»

«Here», is in Harvard, undoubtedly one of the most prestigious universities in the world. One might as well say that the students there are more inclined – and strongly encouraged – to think highly of themselves than to keep a low profile. Still, Marie has remained very modest and spontaneous: «I must admit that I have little affinity with people whose success has gone to their head. And I have the impression that I meet more and more of those! That, however, is not a good reason to also become pretentious...» It is also «here» that she landed last summer with her 28 years, her optimistic nature, her thesis well underway and already considerable professional experience in Swiss law under her belt to pursue her Master of Laws (LL.M.).

The choice to study abroad was not taken lightly: like all her projects, Marie gave it thorough thought, before making a firm commitment. First, she had to put together a rock-solid application file, obtain various recommendation letters, among which one by a federal judge, and file applications for financial support at many institutions – among which the Swiss Study Foundation that decided to support her by awarding her the annual grant. «I had to convince Harvard that I was the ideal candidate and that they needed me as much as I needed them», she says laughing. «In my opinion it was the best university. I knew that the courses would be directly related to my thesis subject and would allow me to compare two different legal systems in an utterly enriching and captivating manner. Since I always try to do my best, I dug into it. Doing things wholeheartedly, and truly engage in a subject, is one of my core values.»

A lawyer at the firefighters

It is this same ambition that pushed her to insert a gap year between secondary school and university for dancing in a pre-professional environment, so as not to regret having missed this unparalleled opportunity later; and then she obtained her bachelor and master degrees in only four years, before becoming a PhD student. In the same time she also sharpened her professional skills, first as a trainee lawyer in a Swiss law firm, a difficult experience that forged her character, and later at the Swiss Federal Tribunal: «I landed in the Second Public Law Court, which mainly deals with the right of aliens: not my field at all! I was faced with a true challenge, all through which the judge and the law clerks supported me with an unbelievable amount of sympathy. Surprisingly, though I am more of a theorist, law has substantially taught me to be very practical. What I like is to apply the norms and address legal issues. In my opinion, it is a question of not only working to defend the interests of the clients, but also to find a solution to a global issue.»

To act for the common good is also a subject that is close to her heart, such that she keeps an excellent memory of her time as a volunteer firefighter: «It was an environment that I knew nothing about and had everything to learn with people from very different backgrounds all driven by the sole desire to help others. Having said that, when I found myself in front of the fire truck, I was so in awe that I became totally bewildered and ineffective!» She also appreciates the commitment of the Swiss Study Foundation in supporting young talents, a purpose that she considers very worthwhile in itself. Remembering the difficult little jobs that she had to pursue parallel to her university studies, she acknowledges the clear advantage of financial subsidies that allow the students to concentrate on their courses.

Nowadays, she is a member of the Women Law Association representing the LL.M. students as well as the Harvard Law Entrepreneurship Project: both commitments that allow her to get involved in the world of associative or start-up work and to continue to explore new fields of knowledge. In addition to her doctorate that she intends to finish when she returns to Switzerland, there is no lack of projects or opportunities to flourish and surpass herself. When asked whether she now belongs to an elite class or not, Marie Jenny replies: «I compete against myself; the others should not be the driving force. We are only an elite with respect to oneself.»

Alice Bottarelli, student at the University of Lausanne, supported by the Study Foundation since 2009



The IT «Statistics» offered useful insights on confidence intervals, significance tests, correlation, causality and much more to students without prior knowledge of the topic. Thanks to the IT the participants were able to acquire and apply statistical skills that they had previously been lacking.

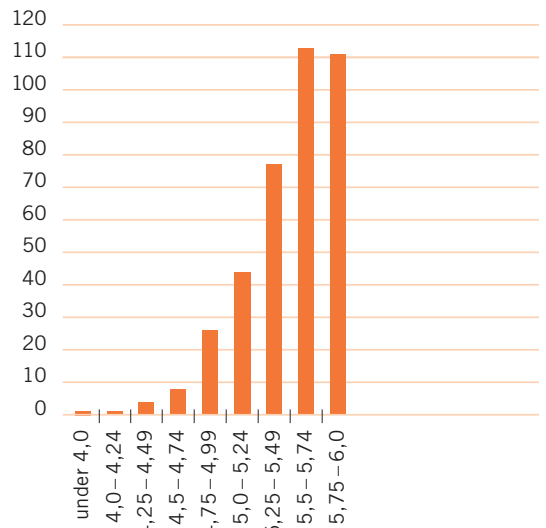
STUDENTS SUPPORTED 2014

STATISTICAL INFORMATION ON THE STUDENTS SPONSORED

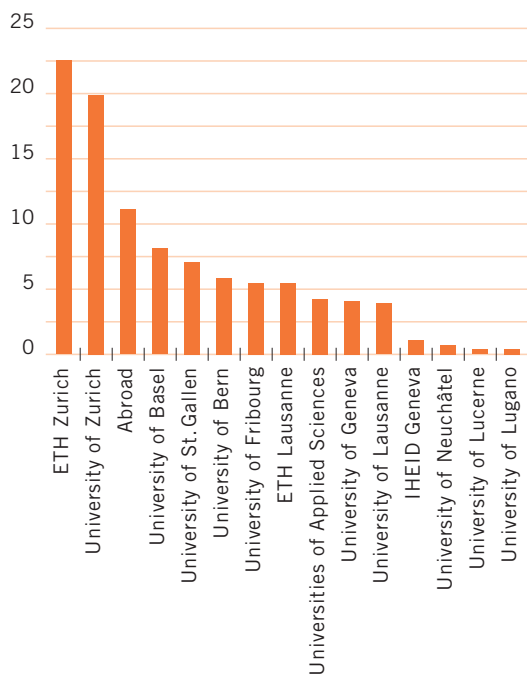
(As per 31.12.2014, previous year's figures in brackets)

- Number of students promoted: 660 (683), of which 177 (163) PhD students, 135 (158) at universities in the French-speaking part of Switzerland and Ticino and 63 (75) abroad.
- Admissions: 91 (89), of which 39 (49) women and 20 (25) at universities in the French-speaking part of Switzerland
- Degrees in the reporting year 160 (117), of which with doctorate 13 (5).
- Study Foundation students by gender: 332 (354) women and 328 (329) men.
- From the establishment of the foundation a total number of 1486 students have been sponsored.
- The average grade of the 385 reported exam results resulted in a value of 5,48 (previous year: 451 grades reported, average 5,5).
- 48% of the students sponsored study the subjects mathematics, natural sciences, information technology, technical sciences and pharmacy/medicine.

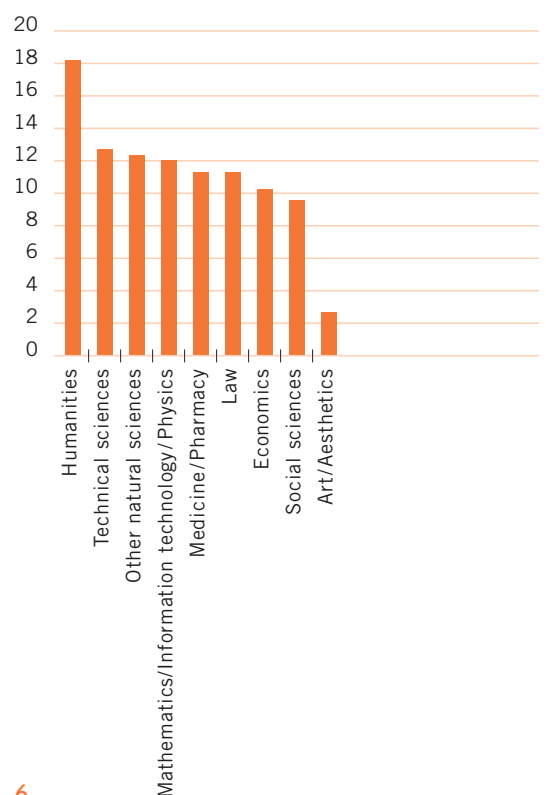
Grades 2014



Students by University 2014 (%)



Students by Faculty 2014 (%)





The IT «Innovation and Entrepreneurship» offered insights into the world of start-ups. The visit by an ETH spin-off and the discussion with two entrepreneurs showed students the concrete nature of entrepreneurship.

DISTINCTIONS AND PRICES (A SELECTION)

In 2014 the following fellows received an entire or half a grant of 5000 francs for their stay abroad:

Beldengrün Yoran, Czimek Stefan, Egli Florian, Frank Pascal, Gougler Arnaud, Graule Moritz, Heinen Serina, Knupfer Simon, Krebs Matthias, Lottaz Pascal, Marti Lisa, Richter Matthieu, Schütz Thierry, Stoessel Lino, Vuillemin Clara, Zimmermann Bettina.

In the following discover the students whose work was rewarded with prices and distinctions:



Baptiste Vasey

Despite the fact that his mother tongue is French, the native from Geneva Baptiste Vasey decided to pursue his human medicine studies in German at the University of Zurich. In 2014, he obtained his bachelor in human medicine with a summa cum laude distinction. His graduation at the Collège Candolle in 2010 was one of the best and he received the price of the City of Geneva for the best graduate from all the different secondary school pupils living in the city. Since his school days Baptiste has been interested in international affairs; this interest led him to represent the Collège Candolle as a delegate at the Student United Nations (SUN), a UN simulation in Geneva, for three years. Thereafter, he presided over the Assembly of the SUN for three more years. Baptiste was also a member of the Swiss Study Foundation delegation at the National Model United Nations Conference in New York that in 2014 represented Rumania. In the long term he plans to combine his two interests – human medicine and international relations.



Madeleine Ernst

Madeleine Ernst looks for insights in other worlds. One opportunity to do so was during her master's study at the University São Paulo Ribeirão Preto in Brazil. Thereafter, she had the chance to assert herself in a large field of candidates and secure a coveted inter-disciplinary doctoral position at the Mari Curie Initial Training Network «MedPlant» at the University of Copenhagen. MedPlant was established to encourage a new generation of scientists who intend to conduct research in new technologies and methods for finding medical substances in plants. The topic of her dissertation perfectly combines her fields of interest, ethnobotany, phytochemistry and evolution. Besides her research work, foreign countries, their languages and cultures fascinate her. Every language she learns offers a deeper understanding and a stronger connection with the country and culture, in which she lives and a new outlook on life. At the moment she is studying Danish, in addition to French, English, Spanish, Chinese and Portuguese this is her sixth foreign language.



Elena Schwarz

Even before she concluded her master studies in orchestra conducting and music theory at the Geneva music conservatory, Elena Schwarz was already the conductor of the Geneva Matka Ensemble specializing in contemporary music. Since 2014 she also teaches music theory and chamber music at the Edward-Said-Conservatory in East-Jerusalem. The young Ticino native with Australian roots obtained her matura at the secondary school in Lugano. In 2012 she was admitted to the



During the «Univers Suisse» program, students of the Swiss Study Foundation and scholarship holders of the Binding foundation discussed the controversial issue of the new equalization of resources and burdens (NFA) under the expert leadership of Prof. Bernard Dafflon and state councilor Peter Heggin. The event was hosted by Dr. Sandra Maissen, director of the House of the Cantons.

Study Foundation as holder of the Goehner scholarship for artists. Since then she has won further scholarships and prizes: in 2013 she obtained a scholarship of the Leenards Foundation and recently, she won the first prize of the Princess Astrid International Music Competition for Conductors in Trondheim. In 2014 she had the opportunity to participate in the summer academy of the Swiss Study Foundation in Georgia and Armenia. Thanks to this unforgettable journey together with other Study Foundation fellows the young conductor had the opportunity to better understand the music of this region that she has been studying for many years.



Joel Lüthi

Joel Lüthi, a Winterthur native, was admitted to the Janelia Undergraduate Scholars Program of the Howard Hughes Medical Institute. In the course of this highly competitive summer program near Washington DC he researched the activity of specific neurons. In addition to his biology studies at the University of Zurich he is committed to promoting the understanding between science and society. As board member of the newly established thinktank «reatch – research and technology in Switzerland» he is involved in the establishment of the association and the organization of podium discussions on socially relevant scientific topics.



Andreas Frutiger

Andreas Frutiger, a native from the Bernese Oberland, was recommended by the «Swiss Youth Science Foundation» to the Study Foundation, where he passed the assessment and received the Ernst Göhner scholarship for three years. At the same time Andreas studied material sciences and mechanical engineering at the ETH Zurich. He wrote his master thesis in Harvard at the Wyss Institute for Bioinspired Engineering. In addition to a publication as lead author in *Advanced Materials*, the thesis also resulted in a patent for the production of «Soft Ionic Sensors» that was deposited in the USA. Ionic extension sensors measure extensions and are used in the field of soft robots, «wearables» and medical implants. They can directly be woven into fabrics and thus monitor joint angles when walking. This information can then be used to control an exoskeleton. Andreas with regard to his plans: «The doctorate will take place in close cooperation with Roche Diagnostics. I like the cooperation with the industry a lot, but I do not want to exclude an academic career or the launch of a start-up.»



Bernadette Stolz

The fascination with mathematics and her interest in medical topics led Bernadette Stolz from Bern first to Göttingen where she completed a bachelor course in molecular medicine, then to Bern where she obtained a second bachelor in mathematics at the University of Bern. After her master minor in German studies, also in Bern, she decided to combine her knowledge of mathematics and biology and started a master course at the Lincoln College at the University of Oxford in «Mathematical Modeling and Scientific Computing». Her master thesis on «Computational Topology in Neuroscience» was awarded the second highest grade of the course. Bernadette Stolz is now writing her PhD thesis within the scope of the «Doctoral Training Centre for Systems Approaches to Biomedical Science» at Oxford. She received a full scholarship for the four years in this program from the *British Engineering and Physical Sciences Research Council* (EPSRC).



PORTRAIT

Sara Radulovic, Suyana scholarship holder

COSMOPOLITAN PATHWAYS

On a spring afternoon we met Sara Radulovic on a bench of a sunny park, she sits happily, taking advantage of a calm moment between two revision sessions. It is a charming park in the middle of a big city, but which? It could be Lugano, Podgorica, Paris or Zurich: Sara will feel right at home. She is open-minded and multi-lingual. Even at her young age, Sara has already been on a rich, intercultural journey.

She spent her childhood near Lugano, but when she was twelve she moved to the capital of Montenegro with her family, where she continued her education under very delicate adaptation conditions. «I had to get used to a system in which students learn more by themselves, and also complete two school years in only one, all while reading and writing in Cyrillic, an alphabet that was new to me. I was very young when I learned what it meant to really study. I also learned what poverty is, from seeing it up close, and saw the enormous differences in fortune within the same society.» Despite these initial obstacles, she managed to graduate from a high school specialized in biology, chemistry and mathematics, with the added benefit of a prize rewarding her overall results. Sara loved Montenegro, a small country that shares its borders with five others, and where the population speaks a multitude of languages – in sum, very similar to Switzerland. The young lady made this diversity quickly her own, first learning Serbian and Italian, then English, German and French. With this knowledge and experiences she returned to Ticino in 2010 to start her bachelor studies in economy at the University of Italian-speaking Switzerland (USI).

Conquering knowledge and new places

From the beginning of her university years, she also worked at times as assistant of mathematics, at others as promoter and advisor at the student advisory service of the USI, and sometimes for projects initiated by the Institute for Economic Research. One of these projects sought to evaluate the interlinkages and productive competition between Italy and Switzerland, and in particular between the Ticino and the region of Lombardy: Sara worked in data collection and performed a first analysis of the results. «My involvement as a student little by little expanded to more complex tasks. I am convinced that I made the right choice by returning to Lugano. This

university allowed me to completely immerse myself in the world of economic science. I completed these first three years with a wonderful Erasmus semester in Paris, a city I fell in love with and never miss an opportunity to return to. My bachelor in economic sciences provided me with a very wide education and most of all with great flexibility as to the choice of a future master. I chose *Banking and Finance* in Zurich, since I was eager to dive into an as yet unexplored area for me. Just like economic theory, finance evolves from day to day, which opens the door for constant improvements.» With regard to Zurich, she would like to stay here for a few more years, despite the challenges posed by the language. At this defining moment in her journey, at the intersection between these three cities, Sara discovered the Swiss Study Foundation and decided to apply for it. She immediately recognized the opportunity of a lifetime that would allow her to enrich her personality in the areas that she had always been passionate about, but that circumstances had prevented her from examining further.

Towards a cross-border future

«So far the event that impressed me the most was a day on Judaism, during which we visited a synagogue in Geneva and learned a host of details on the history and founding events of the Jewish people. I remember that day vividly.» Furthermore, Sara is the holder of a Suyana scholarship, by means of which she can concentrate on pursuing her master and some extracurricular activities, without having to worry about financial concerns. Among these other activities is the *National Model United Nations*, in which approximately a dozen of the young members of the Foundation participate each year. It takes place in New York and is a simulation of the United Nations that aims at introducing students to the subtleties of diplomacy and international negotiations. «The project is fantastic. With the different participants we form a very colorful and varied group.» This year they will represent Albania. To work in the field of international relations captivates Sara, who is willingly seduced by the idea of exploring this path in the future.

In the meantime she returns to her book on the bench in this park that could be anywhere. It does not seem difficult for Sara to feel at home. «I believe that happiness mostly depends on how we look at the world and that in fact it is a very simple choice.»

Alice Bottarelli, student at the University of Lausanne, supported by the Study Foundation since 2009



PORTRAIT

It is said that who is young and not left, has no heart and who is old and not right, has no brain. As the president of the young CVP Switzerland, Jean-Pascal Ammann stands in the middle – and proves that one can also have both.

THE BRIDGE BUILDER

To say that Jean-Pascal Ammann is a born politician is as true as it is misleading. He talks with a quiet voice, his arguments are precise, he listens attentively and asks questions, because he is sincerely interested in the answers – all qualities one would expect from an *homme politique* and which are quite rare in the political arena today.

The young man from Emmenbrücke was born into a family that formed his understanding of politics: for half his life Ammann's grandfather was the mayor of the town, his great-uncle held a seat in the National Council, his father in the Grand Council of the Canton of Lucerne. «I was not characterized by ideologies, but from watching», the 24-year-old explains «already at an early age I had a very clear picture of what political work means in practical terms.» One is almost tempted to say he is «pragmatic» – but that is a term that Ammann does not particularly like: «We found a pragmatic solution – this often only means that «We postpone the problem to the next generation»», he criticizes resolutely and in the same breath he offers an example: Securing funds for old-age pensions is one of the biggest challenges of the next decades. Increasing the retirement age with two, three years for Ammann represents a fainthearted approach: Instead of tackling the problem at the roots and assessing innovative, flexible models, the solution is simply postponed.

Ammann talking about old-age funding of all things is very telling: While other young party presidents orchestrate media effective stunts, show off with provoking statements or consume illegal substances behind the speaker's desk, he trusts in the power of the stronger arguments – even if this will not make the headlines. «If I had openly offended two, three people in my term

of office, I would probably have attracted more attention – but that is not my style», says Ammann. This type of «medial prostitution», how he calls it, alienates him. He prefers to do what he also learned to do in his studies as civil engineer at the EPFL in Lausanne: build bridges. Thus the Study Foundation has him to thank for the event series «Meeting Point Bern», which aims to close the gap between science and society. The fellows have the opportunity to meet personalities from politics and business and develop a sense of what is necessary to be able to participate in society with the knowledge acquired during their studies.

The concept reflects Ammann's mentality: «It is decisive for me to see a real practical value in my work. What is the point in me delivering peak performances during my studies, if nobody outside the academic world can benefit from it?» If this condition is met, Ammann will run at full speed. For the first event he was able to secure the participation of a very prominent guest: Federal Councilor and fellow CVP member, Doris Leuthard.

Without any doubt Jean-Pascal Ammann is a person that goes through life with open eyes and an open heart: The erosion of highways and cracks in cement bridges interest him as much as contemporary literature; he learns typical French idioms from his fellow students, reads various newspapers for at least an hour every day and appreciates the exchange with people who have a different mentality and background than him.

It is unfortunate that after the elections in autumn he wants to withdraw from politics for the time being to concentrate on his professional career. He would certainly not be the loudest, but one of the more sensible voices of our generation.

Melanie Pfändler, has been sponsored by the Study Foundation since 2010 and is a former Binding scholarship holder. In January she finished her master in social sciences at the University of Lausanne. At present she is completing an internship at Radio SRF 4 News.

FOUNDATION BODIES

(as per 31.12.2014)

* Foundation Board Committee

FOUNDATION BOARD

- Loprieno Antonio, Prof. Dr., Rector of the University of Basel, President of the Foundation Board *
- Gartenmann Thomas, Dr., MANRES AG *
- Givel Reto, Dr., Head of the Secondary School Department, Office for Secondary School and Vocational Training of the Canton of Zurich
- Guzzella Lino, Prof. Dr., Rector of ETH Zurich
- Hauser Jakob, Rector Secondary School Zurich Unterland (resignation 2014)
- Hengartner Michael, Prof. Dr., Rector of the University of Zurich *
- Hirayama Martina, Prof. Dr., School of Engineering ZHAW
- Looser Ulrich Jakob, dipl. Phys. ETH, lic. oec. HSG, BLR & Partners AG *
- Martinoli Piero, Prof. Dr., President of the University of Italian-speaking Switzerland, Lugano
- Naef Reto, Dr., Head Research Operations, Novartis, President of the Contact Group for Research Questions (KGF)
- Rahier Martine, Prof. Dr., Rector of the University of Neuchâtel (new from December 2014)
- Widmer Hans, Dr., former member of the National Council, SP Lucerne
- Widmer Müller Franziska, Dr., Rector, Secondary School Rychenberg (new from December 2014)
- Eberle Meinrad, Prof. em. Dr., ETH Zurich, honorary member
- Kubli Eric, Prof. em. Dr. Dr. h.c., Biology, University of Zurich, initiator and founding member, honorary member

COMMITTEES

* Election 2014

Committee for Selection and Individual Mentoring

- Gartenmann Thomas, Dr., MANRES AG, President of the Committee
- Baumgartner Alfred Dr., Secondary School Hohe Promenade, Zurich
- Famos Cla Reto, Prof. Dr., Director of the Swiss Study Foundation
- Hoyningen-Süess Ursula, Prof. Dr., Institute for Special Needs Education, University of Zurich (deceased in February 2015)
- Sandoz Suzette, Prof. em. Dr., Law Faculty, University of Lausanne (resignation 2014)
- Schenk Jenzer Elisabeth, Rector, Gymnasium Kirchenfeld
- Tardo-Styner Christina, Co-Rector Secondary School Solothurn *

Committee for Education

- Hengartner Michael, Prof. Dr., Rector of the University of Zurich, President of the Committee
- Famos Cla Reto, Prof. Dr., Director of the Swiss Study Foundation
- Huppenbauer Markus, Prof. Dr., University Research Focus Ethics, University of Zurich
- Pichonnaz Pascal, Prof. Dr., Law Faculty, University of Fribourg *
- Riecher Anita, Prof. Dr., Head of the Psychiatric University Polyclinic, University of Basel *
- Rippl Gabriele, Prof. Dr., English Literature, University of Bern
- van Schaik Carel, Prof. Dr., Anthropology, University of Zurich

Committee for Finances and Fundraising

- Looser Ulrich Jakob, dipl. phys. ETH, lic. oec. HSG, BLR & Partners AG, President of the Committee
- de Buman Nicolas, lic. iur., Attorney-at-law
- Eberle Meinrad, Prof. em. Dr., President of the Association for the Promotion of the Swiss Study Foundation
- Ehrat Felix R., Dr., General Counsel, Novartis International AG
- Famos Cla Reto, Prof. Dr., Director of the Swiss Study Foundation
- Juchli Andreas, Managing Director JDMT Medical Services AG (Alumnus)
- Loprieno Antonio, Prof. Dr., Rector University of Basel
- Naef Reto, Dr., Head Research Operations, Novartis, President Contact Group for Research Matters (KGF)
- Nevistic Vesna, Dr.
- Sprecher Thomas, Dr., Attorney-at-law, Niederer Kraft & Frey AG
- Volkart Rudolf, Prof. em. Dr., University of Zurich

J'AI PARTICIPÉ À LA PREMIÈRE ÉDITION DE L'ATELIER «ART OF DEBATING» DANS LE CANTON DE SOLEURE ET J'AI ÉNORMÉMENT APPRÉCIÉ CETTE MANIFESTATION. CES DEUX JOURS ONT ÉTÉ TRÈS INTENSES, MAIS ILS M'ONT APPRIS À EXPRIMER MES IDÉES CLAIREMENT MALGRÉ LA CONTRAINTE DE TEMPS. C'EST UN EXERCICE TRÈS UTILE POUR L'ENSEIGNANTE QUE J'AIMERAIS DEVENIR!

Madeline Woker was admitted to the Foundation in 2014. At the moment she is writing her doctoral thesis in history at the Columbia University in New York.

Resignations

In the reporting year Jakob Hauser, Rector of the Secondary School Zürcher Unterland resigned from the Foundation Board after his term of office. For many years Jakob Hauser actively promoted the interests of young talents both in his role as principal and within the scope of the «Swiss Youth Science Foundation». We want to take the opportunity to thank him again warmly for his commitment to the Swiss Study Foundation.

Prof. em. Dr. Suzette Sandoz also retired from the Committee for Selection and Individual Mentoring after three terms. The Foundation Charter of the Swiss Study Foundation limits the terms of office to twelve years. With her resignation from the Committee an impressive and long-standing commitment to the promotion of excellence comes to an end. For many years up to her retirement Suzette Sandoz acted as mentoring professor at the University of Lausanne and from 1999 to 2008 as member of the Foundation Board of the Swiss Study Foundation. The Foundation owes Suzette Sandoz a great debt of gratitude. Please also refer to the interview with her on page 23.

HEAD OFFICE

(Status as per 31. 12. 2014)

- Famos Cla Reto, Prof. Dr., Director
- Leysinger Claudine, Dr., deputy director
- Cuperus Silvie, Dr., scientific assistant
- Schorderet Alain, Dr., scientific assistant
- Bischoff Maja, accounting and administration
- Ellington Nathalie, administration
- Moser Christine, administration
(started on 1 March 2014)

AUDITORS

PricewaterhouseCoopers AG, Zurich



PORTRAIT

Gabriela Blatter, alumna of the Swiss Study Foundation and Mercator College fellow 2012

AT FULL SPEED AGAINST CLIMATE CHANGE

Next time when you hear or read that the delegates of an international climate conference negotiated again all night, you can assume that Gabriela Blatter got very little sleep in the past weeks. The alumna of the Swiss Study Foundation and Mercator College fellow 2012 is a member of the team that represents the interests of Switzerland at the climate summits in Warsaw, Lima and Paris.

Gabriela Blatter's laugh is loud, very loud even and so hearty that the lady at the table next to ours cannot help but grin herself. We are sitting in a crowded bistro at the train station in Bern, and Blatter laughs often during our conversation, mostly about herself. I am grateful for this laughter and the carefree admission of insecurities, since, if she did not do that, Blatter's background would be breathtaking: top marks in her chemistry studies at the ETH, exchange semester at a Paris elite university, junior project manager of a development project in India, science diplomat mandated by the ETH, admission to the renowned Mercator College for International Affairs, Urban Water specialist at the Asian Development Bank in Manila – the list could go on and on and Blatter is only thirty.

When she talks about her experiences and successes, she does not brag, but rather seems as if she is giving away a secret: «If I had known what was awaiting me», she tells me with a conspiratorial undertone, «I would never have dared to apply for my current position.»

Scientific assistant at the Federal Office for the Environment in Ittigen: For Blatter the advertisement for the job sounded more like research work, conference organization and drafting non-binding recommendations – but far from it. Barely five weeks after starting work Gabriela Blatter was sitting in the negotiation room at the UN climate summit in Warsaw, a small Swiss flag in front of her and thousands of butterflies in her stomach. The fight against climate change was like a jump in the deep end

for Blatter. «Watch and learn» – this sentence would become her constant companion. And the strategy has paid off: «My learning curve has never been as steep as in the last year», she is convinced. Besides the massive support of her team, Blatter is also grateful for her Mercator College experience: «The seminars and trainings provided me with the necessary tools to meet these challenges – for all intents and purposes they literally became my swim ring.»

Through the application process her experience with the Mercator College played an important role: While other applicants were able to show a straightforward resume that would directly lead them to their dream job, Blatter's unusual career became her «unique selling point».

«I may not have a degree in international relations, but thanks to my chemistry studies I can read a climate report with very different eyes – and I can also scientifically understand what it contains.» This not only lends her credibility within her own office, but also on the international parquet. Her second secret weapon: a healthy dose of self-confidence. In the course of our conversation it becomes clear time and again: Blatter would not be, where she is today, if she had not had the courage to reject tempting offers. What would she then recommend to someone at the start of his or her career? Blatter takes a sip and reflects for a moment – and there it is again that laugh. «Find out what you love doing. And then do just that, even if everyone else thinks, you are completely crazy.»

Melanie Pfändler, has been sponsored by the Study Foundation since 2010 and is a former Binding scholarship holder. In January she finished her master in social sciences at the University of Lausanne. At present she is completing an internship at Radio SRF 4 News.



Dr. Jenö C. A. Staehelin (*1940 in Basel) studied in Bern, Paris and at the Harvard Law School. In 1969 he started working at the FDFA. From 1977 to 1984 he served as the vice president of the European Patent Office and at the fall of the Berlin Wall he was the Head of the Political Division Europe and North America. Thereafter, he held positions at the Holy See in the Vatican, in Japan and at the UN Headquarters in New York as well as holding the Chairmanship of the Board of Directors of UNICEF and the membership in the ICRC. In 2011 Dr. Staehelin replaced his predecessor, Roger de Weck, as Vice Rector of the Mercator College.

INTERVIEW

with Dr. Jenö C. A. Staehelin, Dean of the Mercator College for International Affairs

IF WE WANT TO SOLVE THE CHALLENGES OF THE FUTURE, WE HAVE TO GET THE YOUNG GENERATION INVOLVED

Dr. Jenö Staehelin's resume reads like the diary of a world traveller. His manifold tasks in the diplomatic service led him to Stockholm, Paris, Munich, Tokyo, New York and even the Vatican. The most recent challenge however awaited him at home: Since 2011 he has served as Vice Rector of the Mercator College for International Affairs.

Dr. Staehelin, do you think a resume like yours can be planned?

No, I don't think so – or at least not over several years. Of course in life there are always moments that require a decision. Thus, I consciously decided to study law and get admitted to the bar, even though I never had the intention of working as a lawyer. I always wanted to work as a diplomat, but it was important to me to have this security, in case I did not like the work or things did not go according to my plans. Thanks to this basis I maybe ventured into challenges that I might have avoided otherwise and on the other hand was granted the freedom to refuse certain offers altogether.

If you look back on the various stages of your life, do you see any common denominator?

What propelled you forward? Curiosity, the interest in other people and cultures. And maybe the fear of a regular routine. Many people would probably not like the idea of not knowing where they would spend the next three, four years of their lives. For me this variety was always a great privilege.

What motivated you to get so strongly involved in the Mercator College?

This was also not planned. There are many people that plan ahead and know what they want to do after they retire. I must be honest: I had never thought about it. I very much concentrated on my daily work and was confident that I would surely have something to do after. And in fact, I was very lucky to have many interesting tasks assigned to me – thus after my return, I worked as a Special Consultant for Federal Councillor Calmy-Rey

and as Switzerland's General Commissioner at the World Exhibition in Japan. When I was asked to take on the role as Mercator Mentor, I was a little surprised at first. But the more I learned about the program, the more I was convinced that it was a wonderful idea. If we want to solve the challenges of the future, we have to get the young generation involved. It is therefore one of my greatest concern to ensure that young people are duly encouraged.

How did you experience the contact with the Mercator fellows?

Before getting to know the Mercator fellows personally, I was a little concerned that they would correspond to the typical picture of a person who was always best in class. But when I got to know the first group, I was fascinated: These young people are undoubtedly intelligent, but they are also engaging and funny, simply very normal people. I was most impressed by the fact that they pursue a task in life that goes beyond merely earning a lot of money and buying a car. This need to give meaning to life and assume social responsibility is also a great motivation for me. I am still in very beautiful contact with many of our former fellows.

Did you personally learn anything from these encounters?

Actually a lot! For example I was astonished to see how interested the young people are in the experiences of the older generation – I was less open at that age. When I was a young boy, I was often told «You will understand, when you are old enough.» I could never accept this argument: There either is a good reason or not, it is not a question of age. And of course I was also able to learn a lot about the projects that the Mercator fellows pursue: one is trying to fight corruption with the help of mobile phones, a Swiss fellow improves access to medical installations in slums with the help of GPS technology. When I tell my peers of these projects, it is always a big aha-moment for them. For me too of course, but I am very lucky to be able to discuss the projects with the young people directly and follow their progress.

Interview: Melanie Pfändler

More information on the Mercator College and the individual projects at www.studienstiftung.ch/stipendien/mercator



INTERVIEW

with Suzette Sandoz

A HIGHLY EMOTIONAL MOMENT

The sun floods the living room where Suzette Sandoz invited me to a delicious lunch.

We are in a very quiet place called Pully, which reminds one of the area in Lausanne, where you spent your childhood. Your life however was not always quiet. Would you tell us a bit about your career?

I liked everything I did. I had the luck to be able to study under fantastic conditions and then also teach at the University of Lausanne. But above all, thanks to my political activities, I met so many people and was able to discover the country. I did not always like school. I abhorred school discipline, since I was already a disciplined child – and because it is very annoying to have a methodology imposed, when one already has one's own! On the other hand I always liked the French classes; at Mont-Olivet, where I spent all of my school years, special value was placed on these French lessons. Language – to learn how to choose one's words – has always given me great pleasure. That was also the reason that already when I was twelve I knew I wanted to study law like the writers of the 17th century that I loved so much or my Great-Uncle Henri, who fascinated me. One should not forget that law is part of the humanities! In short, my childhood was very happy, I loved to play in the garden and at the lake, and I am grateful to my parents, who believed that «It is good, if a woman is able to earn her own livelihood, just in case...» Therefore nothing stood in the way of my studies. At university I then already began to devote myself to political activities – in the student movement Uni-Action. Early on I recognized that politics serve the community. Then our daughter was born and in the first years of her life I wrote my thesis dealing with the law of succession. I later became a professor and was lucky enough to sit in the Cantonal Parliament of Vaud and in the National Council. I will never lose my passion for law and politics and I still maintain close relationships with my former fellow students.

Commitment seems to be a central value for you. How do you experience your role in society, be it as an intellectual, as a woman, as a Swiss or as a «Vaudoise»?

I am strongly influenced by the concept that the elite has a responsibility towards the community. The basis of this concept is a desire to give back as well as the duty to engage. One has to be loyal and faithful: Those are two virtues that were always upheld in my family. Besides law is a science that is built on the principle of good faith.

And speaking of law: If I look back on my career, I think that I benefitted from being a woman. In 1990 there was not one woman among the full professors at the faculty and thus my colleagues encouraged me to stand as a candidate for the post.

My attachment to our country, its institutions and population drove me to politics. I am a fervent supporter of the federalist system, which for me is the foundation of the Swiss identity. I see myself as a patriot mostly because I am very rooted in my canton.

Would you have liked to be a fellow of the foundation as a student?

In the last years you have played an important role in the Foundation, be it as a member of the Foundation Board from 1999 to 2008, as member of the Scholarship Committee or as assessor in the selection seminars. What are the traits that you appreciate the most in the fellows? To be honest I am convinced that I would have had a lot of difficulties in getting admitted to the foundation! Therefore today I get a little emotional when I meet the young people that participate in the selection seminars. I believe that it takes courage. What I appreciate about them? The ability to develop projects for the future – even if they do not necessarily realize them – their sense of having a responsibility towards society and also their varied backgrounds. And then there are the conversations that we have with the students and that sometimes are an even more positive experience than reading their written dossiers. As a mentoring professor I then also had the opportunity of supporting the fellows later in the process. They could be my grandchildren!

Alice Bottarelli, literature student at the University of Lausanne, supported by the Study Foundation since 2009

The Swiss Study Foundation sponsored Peter Kauf from 2003 to 2011. In 2014 he organized a summer academy on the topic of quantitative trans-disciplinary modeling. This allowed students from different backgrounds to gain insights in the typical areas of application of modeling and he was able to arouse a long-term interest and enthusiasm for the subject in them.



Peter Kauf, Head of the Summer Academy

«RECREATING THE WORLD: TRANSDISCIPLINARY QUANTITATIVE MODELLING»

Peter Kauf is neither a magician nor a clairvoyant, and still his work consists in deciphering plans for the future. His tools are numbers that he lines up in a row, moves around and organizes in extended networks that are connected with each other like patterns on a weaving frame. When he talks about his research you cannot but be fascinated by the dexterity and accuracy with which he uses mathematics. It seems as if it could express everything: Peter tries to develop strategies to convert the reality into numbers and thus explore the various future scenarios of this reality. If one listens to him as a layman, this conversion process seems a fascinating, almost dizzying alchemy ...

«My task is to find models that enable me to describe various processes with the help of statistics and differential equations and in the ideal case also make predictions relating to these processes. Let us take a concrete example from everyday life: traffic congestions. These are partly influenced by identifiable factors, but chance also plays an important role. Since this phenomenon cannot be controlled, we have to find ways to make forecasts despite the insecurity.» It goes without saying that dealing with those instruments requires a very sound scientific basis. But Peter is well equipped: he concluded his studies at the Federal Technical University (ETH) Zurich in 2011 with a doctorate in applied mathematics that examined the dynamics of diluted gases: «To be able to observe and monitor such processes on a very small or very big scale, we need equations with thousands of unknown variables. If we want to solve these equations, we cannot help but develop complex, digitalized methods.» Despite the complexity of his field of activity he did not hesitate to organize a summer academy together with the Study Foundation to introduce students from all disciplines to his techniques and main emphasis.

Modeling the world together in one week

Thus, last summer a working group with students from the most varied backgrounds came together to explore the topic of «transdisciplinary quantitative modeling». Already the announcement of this broadly defined project aroused curiosity, since the participants would be offered an opportunity to deal with a great variety of issues: What goods can be sold in a supermarket on a Saturday, and in what quantities? How does one put together a team to obtain the best results? How will climate develop worldwide? Is it possible to predict political crises? «At the registration I thought it might be a little ambitious to want to answer all these questions within a week [...] During the seminar however I did not even notice that we were working on questions that I had at first considered difficult to access», writes one of the participants – the highly technical methods that were applied did not dampen her enthusiasm. What fascinated Peter about this experiment – and at the same time presented the biggest difficulty – was the opportunity to harness the transdisciplinarity and the different backgrounds of the students. During the seminar Peter was able to lean on the support of two external experts: a specialist for the modeling of the human auditory system and an expert from Swiss Re – a reinsurance company operating worldwide that also covers risks in connection with natural disasters. With their help he succeeded in familiarizing the individual participants with formulas and models that can be adapted to any issue. «I was afraid that the chosen approach would be too complicated for some and too easy for others, but in the end everyone found something that they liked or that was useful. Everything happened very quickly, the students adapted surprisingly well and we had extremely exciting discussions.»

We wonder whether Peter's mathematic models could have predicted this kind of success?

Create something for the future together with others

Today Peter is supporting the Swiss Study Foundation as alumnus and volunteer assessor, but already during his studies he actively participated in the foundation's activities. Though he was able to take home valuable ideas from the summer academies: the «Intellectual Tools» were the aspect that most shaped him. «What I liked about the format was the possibility of obtaining pragmatic knowledge and technical skills; more importantly, however, was the exchange with other participants – the



The exploration of the topic of transdisciplinary quantitative modeling showed the participants how different the construction and application of models can be in different disciplines. More generally, the academy provided many new impressions and facilitated new friendships.

communication. This allowed me to develop a social know-how that some scientists are sometimes lacking, as well as accessing new intellectual spaces for myself and keep an open mind. What I find most exciting about the Study Foundation is that the enriching information they offer has a long-term effect: One has to be curious and know how to seize an opportunity.» In fact, Peter is far from being a passive creature of habit. He speaks a variety of languages, pursues different mountain sports, travels and plays the organ and piano for various auditoria. Each one of these activities enables him to face new challenges, remain awake and dynamic, both physically and mentally. «It is part of my lifestyle, my understanding of freedom.»

As a scientist Peter is not content with scribbling his notes in private and publishing his work in professional journals: He works in a team and is always on the lookout for concrete potential applications. While he continues to research, he also teaches at the Zurich University of Applied Sciences (ZHAW) in Wädenswil, which cooperates with the Study Foundation to help support talented students.

As assessor for the Study Foundation Peter further helps to choose the students that will be admitted to the foundation among the many applicants. If one asks about his criteria, he mentions curiosity in the first place. But, according to him, the courage to express this curiosity is almost as important. «First of all it is important that the student is not small-minded. In my opinion, we as Swiss students have extremely privileged living conditions and we should be aware of that. I have the feeling that in one way or the other I have to make a contribution to society: plan projects, employ my time in a useful and beneficial manner... I do not want to just sit there and think about things, I want to put my knowledge into practice.»

Therefore, Peter recently founded his own start-up called PrognosiX together with two colleagues, whose first project consists in developing statistical forecasts to be able to better predict sales numbers in the food trade. This would reduce food waste, storage costs, etc. – the project combines ecology with economy and builds a bridge from innovation to application. «Whether one works as scientist or as an artist, the main objective is to set something in motion. However, the result is not always immediate. Sometimes one should not be too calculating.»

Alice Bottarelli, student in literary studies at the University of Lausanne, foundation fellow since 2009

Hermann Freudiger Foundation

In 1995, Marianne de Szoeczy-Freudiger established the dependent foundation Dr. Hermann Freudiger with a foundation capital of 300 000 francs to honor her father, Dr. Hermann Freudiger, and integrated it in the Swiss Study Foundation. A donation of her brother, Marcel Freudiger increased the foundation capital by 200 000 francs to 500 000 francs in 1998.

Ernst Göhner Stiftung

The Ernst Göhner Foundation is the present of the Zurich entrepreneur Ernst Göhner to future generations. The foundation with seat in Zug has an entrepreneurial as well as a philanthropic character. Annually, it distributes a significant part of its profits for charitable purposes in the fields of culture, environment, social projects and education/science. In 2009, it launched the Ernst Göhner scholarships for student financing in cooperation with the Swiss Study Foundation: until 2014 a total of 36 scholarships were awarded to 19 students from all regions in Switzerland and all disciplines (from German studies and philosophy to law and economy up to geography, chemistry, medicine and engineering). The Ernst Göhner scholarships are excellence scholarships awarded to outstanding students that may not receive any or only insufficient contributions from their family or the state. Only the students can apply that have already proven their potential, their achievements and great commitment also outside of their studies by being admitted to the study foundation. Since 2011, the Ernst-Göhner Foundation allows the Swiss Study Foundation to additionally award six yearly scholarships to artists in training. In 2014, the Ernst Göhner Foundation granted another generous contribution to the Swiss Study Foundation that will be distributed in 18 annual scholarships to talented students training to become teachers at secondary level II until 2017. Moreover, it supports the creation of an annual weekend seminar «Teaching Skills for School» to attract additional talented fellows of the study foundation to the teaching profession. The Swiss Study Foundation thanks the Ernst Göhner Foundation for their continued support!

Sophie and Karl Binding Foundation

Since 2008 the Sophie and Karl Binding Foundation has developed the project «Univers Suisse» – a program consisting of summer academies and exchange scholarships – within the institutional framework of the Swiss Study Foundation. We note with great satisfaction that the topics pursued in the «Univers Suisse» context are now also going to be given the appropriate priority at the federal cultural politics level. «The linguistic diversity and multicultural aspects pose great challenges for the understanding between the linguistic and cultural communities in Switzerland and thus for the social cohesion in our country in general.» Though this wording originates from the Message on Culture of the Federal Council 2016 they reflect exactly our own problem analysis that at the time led to the creation of «Univers Suisse» Our project benefits from the commitment of the study foundation fellows involved. And its success relies on the knowledge and the charisma of the project leader, Dr. Alain Schorderet.

DR. BENNO SCHUBIGER, DIREKTOR

Mercator Foundation Switzerland

We want to allow students and young researchers to focus on social issues. Our aim is to support them in their interdisciplinary competences and offer diverse networking opportunities to them. For many years this concern has been the basis of our partnership with the Swiss Study Foundation: We support the Study Foundation in the expansion of its offer. Together we organize the Mercator College for International Affairs. And in the summer of 2015 we can continue our exceptional cooperation with the European Campus of Excellence.

NADINE FELIX, MANAGING DIRECTOR

Suyana Foundation

On every educational path there are crossways and stumbling blocks. The Suyana Foundation supports various programs that help young adults find their way. We are committed to fostering the uniqueness of every individual in the best possible way. The Swiss Study Foundation advises and mentors each Suyana scholarship holder individually. Topics are explored further and developed together in additional courses. Thus, the scholarship holders receive optimal support. Strategies for the future include the promotion of talents, the joint development of ideas and the creation of networks. This holistic approach allows Suyana scholarship holders to find their professional direction.

YVONNE IMHOLZ, MANAGING DIRECTOR SWITZERLAND



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